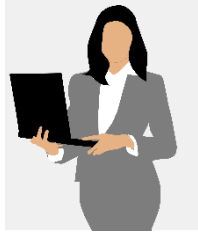


Software Product Assurance

Block 2 – Software PA Organizational Aspects / SW RAMS

Why SW PA?

Project Manager



«I want the SW "ready" in time and within budget»

Software Engineer



«I want to see my SW "work"»

Software PA



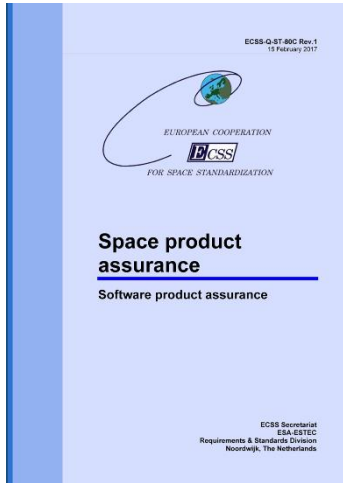
- «I want to see the SW:
- Perform correctly in all foreseen scenarios
 - Perform correctly on all foreseen platforms
 - Be reliable
 - Be robust
 - Be maintainable
 - Fulfil quality requirements
 - ... »

Product Assurance

*Discipline devoted to the study, planning and implementation of activities intended to **assure** that the design, controls, methods and techniques in a project result in a satisfactory degree of **quality** in a **product*** [ECSS-S-ST-00-01]

How SW PA?

- Apply **requirements** meant to ensure the **quality** of processes and products
- Those requirements are defined in **Standards**
- ESA applies ECSS ⇒ **ECSS-Q-ST-80**



- Standards' requirements are to be **tailored** based on criteria related to the specific project
- ECSS-Q-ST-80 includes a pre-tailoring based on software **criticality** (see later)

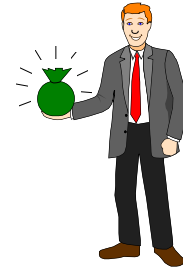
What is NOT SW PA

- Verification/Validation
- Testing
- Configuration Management
- Risk Management



Customer and Supplier

- Customer-supplier **relationship**, typically applied recursively (customer-supplier **chain**)
- **Intermediate** chain levels: often **both** customer and supplier
- SW PA at **customer** level
 - Ensures suitability of **procurement** documentation
 - Defines software product assurance **requirements**
 - **Monitors** the suppliers' conformance to SW PA requirements



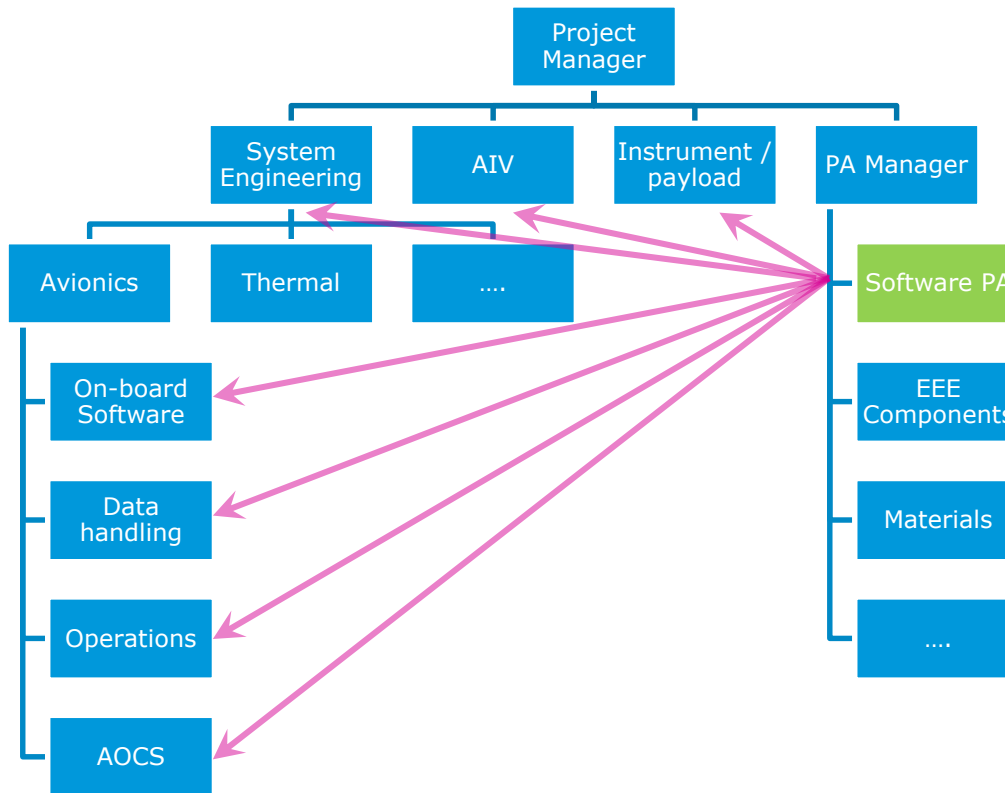
Customer



Supplier

- SW PA at **supplier** level
 - Ensures correct **implementation** of software product assurance requirements
 - Defines a software product assurance **programme**
 - **Reports** to customer about implementation software product assurance programme

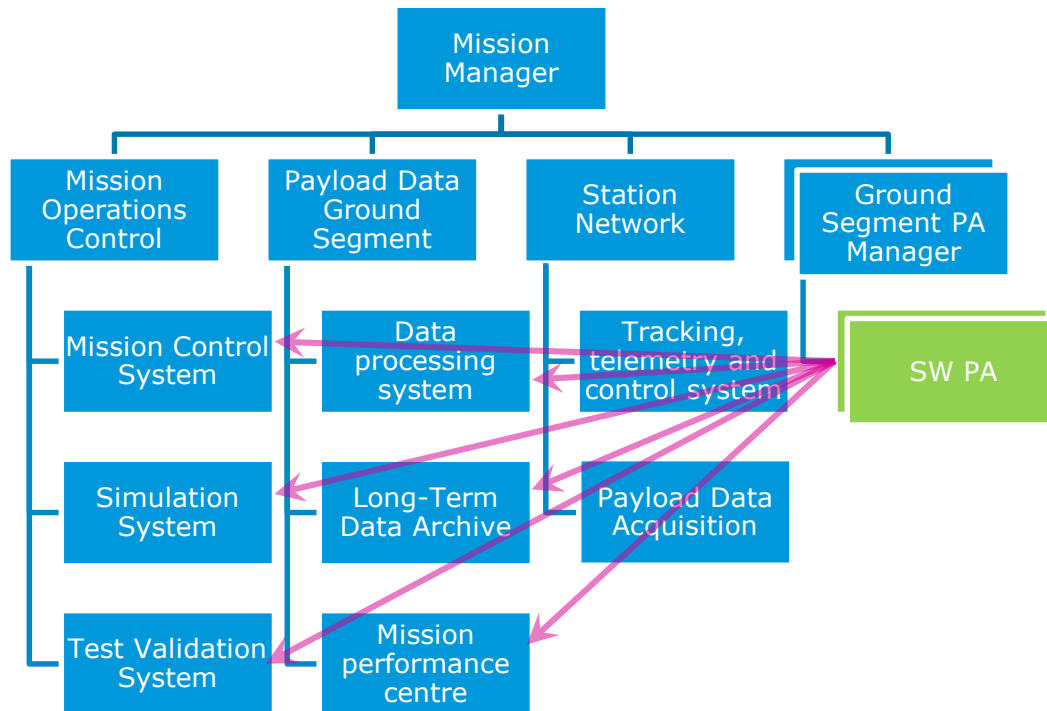
SW PA in a Space Segment Project



[simplified]



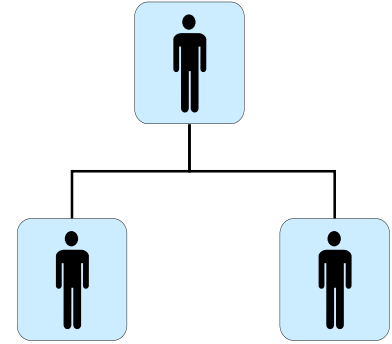
SW PA in a Ground Segment Project



[simplified]

SW PA Organization

- Software **suppliers** are required to:
- Define an organizational structure for **software development**
 - Not only PA: all personnel whose work affects **quality**
- Allocate and make available **resources** for the SW PA tasks
- Identify personnel **in charge** of SW PA tasks
 - **Software Product Assurance Manager** (or Engineer)
- Ensure **authority** and **independence** of SW PA in charge
- Grant **unimpeded** access to **higher** management



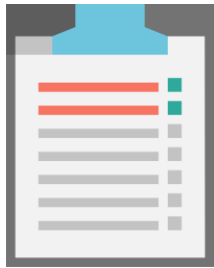
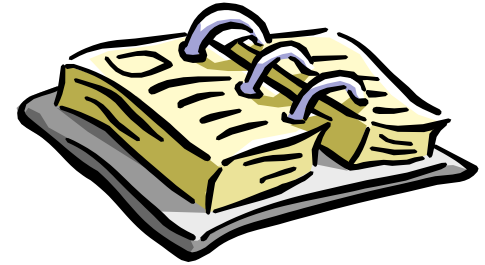
- Ensure that the right composition and categories of appropriately **trained personnel** are available
- Determine **training subjects** based on the specific tools, techniques, methodologies and computer resources to be used



- **No** university degrees in Software Product Assurance around
- Build up SW PA **skills** through training, experience in SW development and PA in general

SW PA Planning

- Develop a Software Product Assurance **Plan** in **response** to applicable software product assurance requirements
 - May be part of the **overall** project PA plan
 - Not necessarily a **tome**: only what is realistically **feasible**
- Ensure Plan is **up-to-date** at each milestone



- Include a **compliance matrix** vs. the applicable software product assurance requirements
- Include **references** to the project documentation that will contain the **output** of the implemented requirements

SW PA Reporting

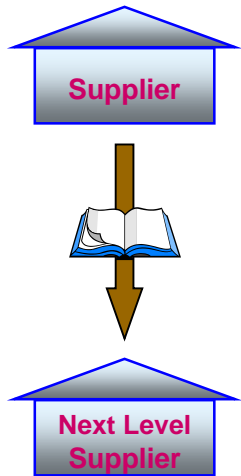
- Regular software product assurance **reporting** to be provided as part of the overall project reporting
- Specific reporting to be provided at **milestone reviews**



- Main reporting **topics**
 - Assessment of product and process **quality**
 - **Verifications** undertaken
 - **Problems** detected and resolved

Supplier Requirements and Monitoring

- PA should be **involved** in the **selection** of lower-level suppliers
- When selecting lower-level suppliers that **claim** (massive) software **reuse**, a preliminary **software reuse file** (see later) should be required as part of the **proposal**



- Software product assurance **requirements** shall be established for lower-level suppliers
 - To be approved by the **customer**
- Lower-level suppliers shall be **monitored**
 - Approve SW PA **plan**
 - Verify definition and implementation of software development **processes**, in accordance with SW PA requirements, and quality of **products**

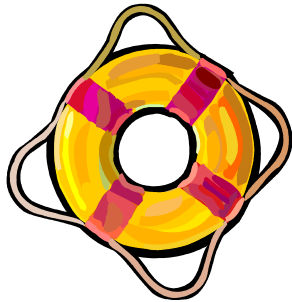


- Software RAMS

- Reliability
- Availability
- Maintainability
- Safety



Software RAMS activities start at system level and continue at software level, with mutual feedback



- Main objectives

- Classify software based on criticality
- Define and implement measures to handle critical software (including pre-tailoring)

ECSS-Q-HB-80-03
Software Dependability and Safety

Software failures and faults



Human mistake

```
if (1)
{
  x++;
}
```

(Software) Fault

```
try{...}
catch(error)
{...}
```

(Software) Error

(System) Failure



- Software is a purely **intellectual artefact**
 - Behaves as **programmed**
- Do software failures **exist**?
- Software **faults**, hence software-caused failures, are **systematic**
 - No hardware-like **wear-out**
- Software-caused failures occur **randomly**
 - Under specific **conditions**
 - Difficult to **predict** (much like hardware)

Software Reliability

- Property of being "free from faults"
- Achieved through a set of activities at system and at software level
- Software reliability requirements are derived from system ones
- Compliance with software quantitative requirements can hardly be demonstrated
 - Software reliability models exist
 - Based on assumptions that have proven to be unjustified for most of bespoke software



Software Availability & Maintainability

- **Maintainability**: capability of the software to be retained or restored to a state in which it can **perform** a required function, when **maintenance** is performed
- Especially important for SW with **long** lifetime



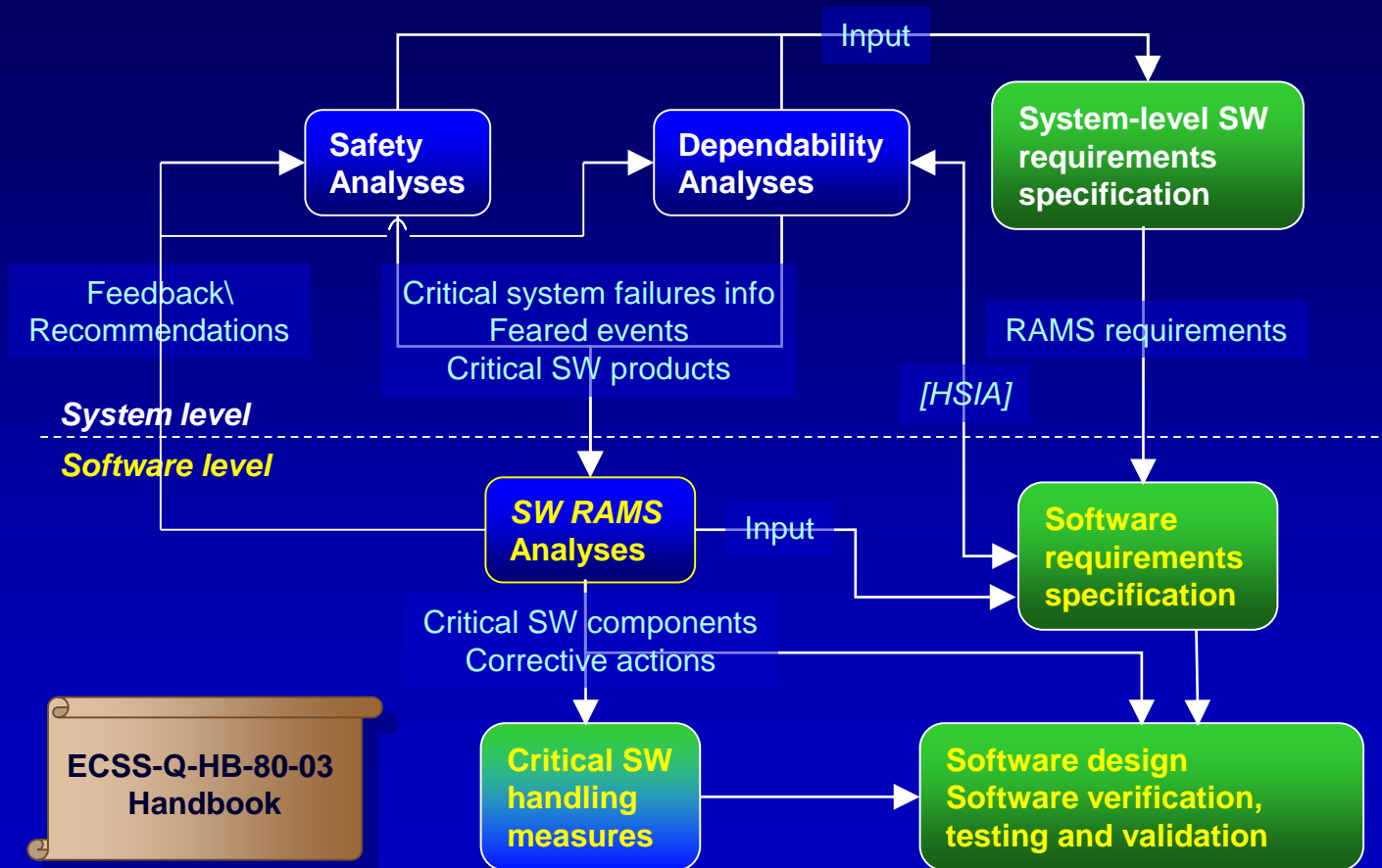
- **Availability**: capability of the software to **perform** its function at a given **instant** or for a time **interval**
 - It is a **function** of reliability and maintainability

Software Safety

- Safety is a **system** property
 - Software in itself cannot cause or prevent **harm** to human beings, system **loss** or **damage** to environment
- Safety and reliability are different concepts
 - A system can be reliable but **not** safe, and vice-versa
- Software safety is the **contribution** of software to the system safety
- Compliance of software with **numerical** safety targets **cannot** be analytically demonstrated
- Approach: design for **minimum risk**



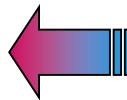
Software RAMS overview



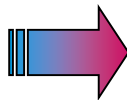
Software Criticality Classification

Criticality Classification

Severity classification
of **failures/hazardous events**



Criticality classification
of system **functions**



*Criticality classification
of **hardware and operations***

▪ At **system level**:

- Dependability analyses (e.g. FME(C)A, FTA)
- Safety analyses (e.g. Hazard Analysis)

Consideration of
compensating provisions



Criticality classification
of **software products**

Function Criticality Classification

- Function criticality is **directly** linked to the **severity** of failure/hazard consequences, without consideration of compensating provisions

SEVERITY	FUNCTION CRITICALITY	CRITERIA TO ASSIGN CRITICALITY CATEGORIES TO FUNCTIONS
CATASTROPHIC (LEVEL 1)	I	A FUNCTION THAT IF NOT OR INCORRECTLY PERFORMED, OR WHOSE ANOMALOUS BEHAVIOUR CAN CAUSE ONE OR MORE FEARED EVENTS RESULTING IN CATASTROPHIC CONSEQUENCES
CRITICAL (LEVEL 2)	II	A FUNCTION THAT IF NOT OR INCORRECTLY PERFORMED, OR WHOSE ANOMALOUS BEHAVIOUR CAN CAUSE ONE OR MORE FEARED EVENTS RESULTING IN CRITICAL CONSEQUENCES
...

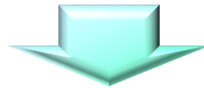
SW Dependability and Safety

NAME	LEVEL	DEPENDABILITY (ECSS-Q-30)	SAFETY (ECSS-Q-40)
CATASTROPHIC	1		<ul style="list-style-type: none"> • LOSS OF LIFE, LIFE-THREATENING OR PERMANENTLY DISABLING INJURY OR OCCUPATIONAL ILLNESS. • LOSS OF AN INTERFACING MANNED FLIGHT SYSTEM • SEVERE DETRIMENTAL ENVIRONMENTAL EFFECTS. • LOSS OF LAUNCH SITE FACILITIES. • LOSS OF SYSTEM
CRITICAL	2	COMPLETE LOSS OF MISSION	<ul style="list-style-type: none"> • TEMPORARILY DISABLING BUT NOT LIFE-THREATENING INJURY, OR TEMPORARY OCCUPATIONAL ILLNESS . • MAJOR DETRIMENTAL ENVIRONMENTAL EFFECTS. • MAJOR DAMAGE TO PUBLIC OR PRIVATE PROPERTIES. • MAJOR DAMAGE TO INTERFACING FLIGHT SYSTEMS, • MAJOR DAMAGE TO GROUND FACILITIES.
MAJOR	3	MAJOR MISSION DEGRADATION	
MINOR OR NEGLIGIBLE	4	MINOR MISSION DEGRADATION OR ANY OTHER EFFECT	

Failure/hazard consequences severity categories

HW/SW Products Criticality

- Criticality of **hardware** and **operations** is determined in accordance with the highest criticality of functions implemented
- Criticality of **software** is assigned considering the **overall system design**



- In particular whether **compensating provisions** exist that can prevent or mitigate failure consequences (e.g. inhibits, monitors, back-ups, operational procedures)
- Compensating provisions allow to “**downgrade**” the software criticality (of **1** category only)

Software Criticality Categories (I)

FUNCTION CRITICALITY	CRITICALITY CATEGORY TO BE ASSIGNED TO A SOFTWARE PRODUCT
I	CRITICALITY CATEGORY A IF THE SOFTWARE PRODUCT IS THE SOLE MEANS TO IMPLEMENT THE FUNCTION
	CRITICALITY CATEGORY B IF, IN ADDITION, AT LEAST ONE OF THE FOLLOWING COMPENSATING PROVISIONS IS AVAILABLE, MEETING THE REQUIREMENTS DEFINED IN CLAUSE 5.4.2: - A HARDWARE IMPLEMENTATION - A SOFTWARE IMPLEMENTATION; THIS SOFTWARE IMPLEMENTATION SHALL BE CLASSIFIED AS CRITICALITY A - AN OPERATIONAL PROCEDURE
II	CRITICALITY CATEGORY B IF THE SOFTWARE PRODUCT IS THE SOLE MEANS TO IMPLEMENT THE FUNCTION
	CRITICALITY CATEGORY C IF, IN ADDITION, AT LEAST ONE OF THE FOLLOWING COMPENSATING PROVISIONS IS AVAILABLE, MEETING THE REQUIREMENTS DEFINED IN CLAUSE 5.4.2: - A HARDWARE IMPLEMENTATION - A SOFTWARE IMPLEMENTATION; THIS SOFTWARE IMPLEMENTATION SHALL BE CLASSIFIED AS CRITICALITY B - AN OPERATIONAL PROCEDURE

Software Criticality Categories (II)

FUNCTION CRITICALITY	CRITICALITY CATEGORY TO BE ASSIGNED TO A SOFTWARE PRODUCT
III	CRITICALITY CATEGORY C IF THE SOFTWARE PRODUCT IS THE SOLE MEANS TO IMPLEMENT THE FUNCTION
	CRITICALITY CATEGORY D IF, IN ADDITION, AT LEAST ONE OF THE FOLLOWING COMPENSATING PROVISIONS IS AVAILABLE, MEETING THE REQUIREMENTS DEFINED IN CLAUSE 5.4.2: - A HARDWARE IMPLEMENTATION - A SOFTWARE IMPLEMENTATION; THIS SOFTWARE IMPLEMENTATION SHALL BE CLASSIFIED AS CRITICALITY C - AN OPERATIONAL PROCEDURE
IV	CRITICALITY CATEGORY D
<p>NOTE: IT SHOULD BE NOTED THAT A TOO HIGH LEVEL/INCOMPLETE FUNCTIONAL DECOMPOSITION, POORLY ACCOUNTING FOR SAFETY AND DEPENDABILITY ASPECTS, COULD LEAD TO A UNNECESSARILY CONSERVATIVE SOFTWARE CATEGORY CLASSIFICATION.</p>	

Compensating Provisions

- **Conditions** are established for acceptable compensating provisions in the SW criticality assignment
 - **Probabilistic assessment** cannot be used as a criterion for SW criticality classification
 - **Effectiveness** of compensating provisions (for the purpose of “downgrading”) must be demonstrated in all conditions
 - There must be **sufficient time** to intervene in all situations
 - In case the compensating provisions contain software, this software shall be classified at the criticality category corresponding to the **highest severity of the failure consequences that they prevent or mitigate**

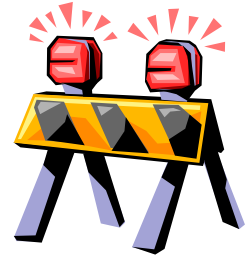


- The supplier shall apply engineering **measures** to **reduce** the number of critical software components
- **Propagation of failures** from low-criticality to high-criticality SW components shall be **prevented**
 - If not possible, **all** involved components shall be classified at the highest criticality level among them
- Contribution of software to **Hardware-Software Integration Analysis**
 - Identify, for each hardware failure included in the HSIA, the requirements that specify the **software behaviour** in the event of that **hardware failure**



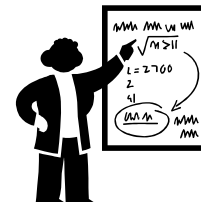
Handling of Critical Software (I)

- The supplier shall define, justify and apply **measures** to assure the dependability and safety of critical software
 - Measure **proposed** by the supplier and **agreed** with the customer, e.g.:
 - insertion of features for failure isolation and handling;
 - defensive programming techniques;
 - use of a “safe subset” of programming language;
 - full inspection of source code; etc.
- The correct implementation of the chosen measures shall be **verified** and **reported** on



Handling of Critical Software (II)

- **Specific** requirements for critical software
 - Mandatory **regression** testing in case of change of hardware or development tools
 - Potential need for **additional** verification and validation to be analysed in case of **change** of hardware and environment
 - Remove **unreachable** code
 - Testing to be (re-)executed on **non-instrumented** code



Besides the tailoring of engineering and PA requirements

Tailoring of SW PA requirements

- For most projects, making **all** ECSS-Q-ST-80C requirements applicable is **neither sensible nor feasible**
 - ... and supplier **claiming** compliance is not credible
- SW PA requirements should always be tailored to the specific **project's needs**
 - Tailoring is a **customer's** responsibility!
- Different tailoring **drivers** may (co-)exist
 - Dependability and safety aspects
 - Software development constraints
 - Product quality objectives and business objectives
- In general, **budget** should **not** be the main driver



Pre-tailoring based on criticality



Clause	Description	A	B	C	D
...
7	Software product quality assurance	-	-	-	-
7.1	Product quality objectives and metrication	-	-	-	-
7.1.1	Deriving of requirements	Y	Y	Y	Y
7.1.2	Quantitative definition of quality requirements	Y	Y	Y	Y
7.1.3	Assurance activities for product quality requirements	Y	Y	Y	Y
7.1.4	Product metrics	Y	Y	Y	Bullet 4.(a) not applicable
7.1.5	Basic metrics	Y	Y	Y	Design-relevant and fault density/failure intensity metrics not required
7.1.6	Reporting of metrics	Y	Y	Y	Y
7.1.7	Numerical accuracy	Y	Y	Y	Y
7.1.8	Analysis of software maturity	Y	Y	Y	N
...



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